



AN UNCERTAIN ECONOMY

Work is increasingly precarious – temporary, part-time, changing Work is increasingly creative – innovative, talent-driven, teamed Work is increasingly caring – not in treatment of workers but in the object of their efforts



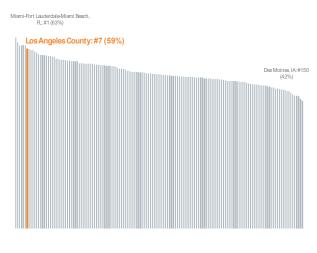
And we will need to reconsider links between:

- Work and income
- · Work and meaning
- Work and security



AND THE RENT IS TOO DAMN HIGH . . .

Share of Households that are Rent Burdened, 2014: Largest 150 Metros Ranked



Los Angeles County ranks near the top for rent-burdened households compared with other regions

Note: Data represent a 2010 through 2014 average. Universe includes renter-occupied households with cash rent (excludes group quarters)

THINKING NEW: EQUITY AND GROWTH

Conventional wisdom in economics says there is a trade-off between equity and efficiency.

But, new evidence shows that regions that work toward equity have stronger and more resilient economic growth.



ource: http://storage.cloversites.com/northriverside aptistchurch/site_images/sub_page70_picture0.jpg

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EVIDENCE: EQUITY AND GROWTH



Even the Federal Reserve Bank of Cleveland found that that racial inclusion and income equality matter for growth.

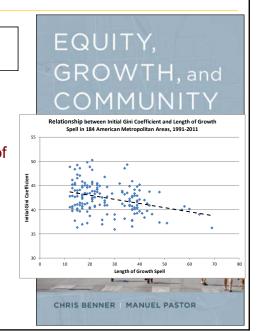


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EVIDENCE: EQUITY AND GROWTH

We have developed these ideas further in . . .

Using model from IMF, we look at what predicts length of employment growth for 200 metros, 1980-2010 – inequality & social distance are key dragging factors on sustained growth.



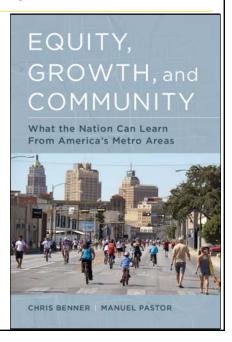
EVIDENCE: EQUITY AND GROWTH

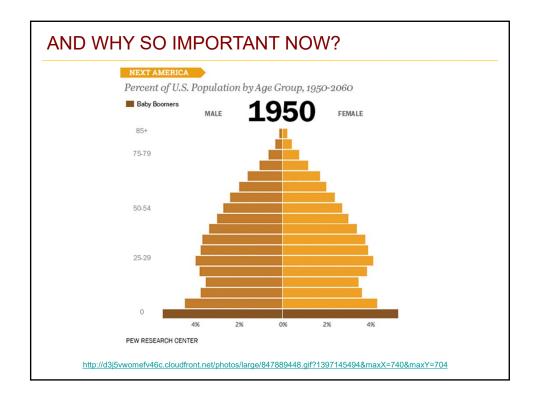
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We also did 11 case studies and found that:

- Knowing together creates a higher possibility of growing together.
- Conflict is an important part

 and not antithetical to
 collaboration.





IMPLICATIONS FOR POLICY







- Drive the top: Support the driving sectors of the economy, especially creative industries, advanced manufacturing, and logistics
- Grow the middle: Support workforce development with a focus on community colleges and re-entry efforts
- Lift the bottom: Support business through minimum wage increases, strengthen immigrant integration, build housing and stabilize rents

IMPLICATIONS FOR LEADERSHIP



 Build empathy & civic will, stressing that equity is fundamental not an add-on



 Develop equity indicator projects internally & externally to gauge progress & accountability



 Expect challenges on the way – the moral arc may bend toward justice but someone has to pull hard

